

# TL;DR

## For People Leaders:

### Make Feedback a Habit

- ☑ Establish regular feedback loops to create a culture of open, constructive conversations.
- ☑ Encourage managers to ask, **How do you prefer to receive feedback?** to tailor their approach.

### Support Scalable Leadership Development

- ☑ Pair structured training with **1:1 coaching** to personalize leadership growth.
- ☑ Use frameworks like EOS or structured check-ins to standardize expectations and feedback.

### Balance Accountability with Empathy

- ☑ Teach managers to hold high standards while recognizing individual challenges.
- ☑ Shift the mindset from **delivering tasks** to **developing people**.

## For Managers:

### Set Clear Expectations Early

- ☑ Misalignment often leads to conflict—define roles, goals, and accountability upfront.
- ☑ Use structured frameworks to set and reinforce performance expectations.

### Let Go of Control

- ☑ Delegate work to enable team growth rather than micromanaging every detail.
- ☑ Reframe success from **personal achievement** to **scaling impact through others**.

### Embrace Conflict as a Growth Tool:

- ☑ View conflict as a way to challenge thinking and build stronger teams, not something to avoid.
- ☑ Encourage open dialogue and trust-based disagreement.

## BOON TAKEAWAYS

1. **Regular Feedback:** Normalize ongoing conversations instead of waiting for formal reviews.
2. **1:1 Coaching + Training:** The most effective manager development is a combination of structured learning and individualized coaching.
3. **Expectation Setting:** Clarity from the start reduces misalignment and tough conversations later.
4. **Delegation as Leadership:** True leadership is about empowering others, not just doing more.
5. **Conflict Resolution Skills:** Helping managers navigate difficult conversations leads to better team outcomes.

